### Updated as of February 11, 2005

### Morgan Stanley

#### **MORGAN STANLEY**

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### MORGAN STANLEY Quarterly Financial Summary (unaudited, dollars in millions)

							QUART	ER ENDE	ED							Percentage C	Change From:		Twelve Mo	nths E	nded	Percentage
	Feb	28, 2003	May 31,	2003	Aug 31, 2003	Nov	/ 30, 2003	Feb 2	9, 2004	May	31, 2004	Aug	31, 2004	Nov 30,	2004	4Q04 vs. 4Q03	4Q04 vs. 3Q0	l No	ov 30, 2003	No	v 30, 2004	Change
Net revenues																						
Institutional Securities	\$	3,136	\$	2,680	\$ 2,792	\$	2,603	\$	3,504	\$	3,947	\$	2,776	\$	2,836	9%	2%	\$	11,211	\$	13,063	17%
Individual Investor Group		985		1,002	1,102		1,153		1,211		1,209		1,124		1,071	(7%)	(5%)		4,242		4,615	9%
Investment Management		525		558	598		595		642		690		692		714	20%	3%		2,276		2,738	20%
Credit Services		898		884	834		811		958		879		897		900	11%	-		3,427		3,634	6%
Intersegment Eliminations		(69)		(78)	(77)		(75)		(74)		(75)		(64)		(72)	4%	(13%)		(299)		(285)	5%
Consolidated net revenues	\$	5,475	\$	5,046	\$ 5,249	\$	5,087	\$	6,241	\$	6,650	\$	5,425	\$	5,449	7%	-	\$	20,857	\$	23,765	14%
Income before taxes (1)																						
Institutional Securities	\$	1,112	\$	544	\$ 925	\$	1,064	\$	1,183	\$	1,135	\$	682	\$	1,097	3%	61%	\$	3,645	\$	4,097	12%
Individual Investor Group		83		85	143		153		166		132		22		51	(67%)	132%		464		371	(20%)
Investment Management		110		133	142		97		170		209		217		231	138%	6%		482		827	72%
Credit Services		293		304	287		209		365		298		330		279	33%	(15%)		1,093		1,272	16%
Intersegment Eliminations		33		29	31		28		29		29		31		29	4%	(6%)		121		118	(2%)
Consolidated income before taxes	\$	1,631	\$	1,095	\$ 1,528	\$	1,551	\$	1,913	\$	1,803	\$	1,282	\$	1,687	9%	32%	\$	5,805	\$	6,685	15%
Earnings per basic share:																						
Income from continuing operations	\$	0.97	\$	0.67	\$ 0.96	\$	0.94	\$	1.14	\$	1.13	\$	0.80	\$	1.11	18%	39%	\$	3.54	\$	4.17	18%
Loss from discontinued operations	\$	(0.01)	\$	(0.01)	\$ -	\$	-	\$	-	\$	-	\$	(0.02)	\$	-		*	\$	(0.02)	\$	(0.02)	
Earnings per basic share	\$	0.96	\$	0.66	\$ 0.96	\$	0.94	\$	1.14	\$	1.13	\$	0.78	\$	1.11	18%	42%	\$	3.52	\$	4.15	18%
Earnings per diluted share:																						
Income from continuing operations	\$	0.95	\$	0.66	\$ 0.94	\$	0.92	\$	1.11	\$	1.10	\$	0.78	\$	1.09	18%	40%	\$	3.47	\$	4.08	18%
Loss from discontinued operations	\$	(0.01)	\$	(0.01)	\$ -	\$	-	\$	-	\$	-	\$	(0.02)	\$	-		*	\$	(0.02)	\$	(0.02)	
Earnings per diluted share	\$	0.94	\$	0.65	\$ 0.94	\$	0.92	\$	1.11	\$	1.10	\$	0.76	\$	1.09	18%	43%	\$	3.45	\$	4.06	18%
Average common shares outstanding																						
Basic	1,079	9,052,442	1,077,386	6,468	1,077,680,996	1,07	77,914,054	1,078	,718,046	1,08	82,211,511	1,0	81,448,663	1,076,22	1,276			1,	,076,754,740	1,0	080,121,708	
Diluted	1,099	9,724,140	1,097,478	8,351	1,100,593,303	1,10	03,285,225	1,106	,000,596	1,11	10,357,415	1,1	05,546,130	1,098,28	2,118			1,	,099,117,972	1,1	105,185,480	
Period end common shares outstanding	1,089	9,745,941	1,086,735	5,086	1,088,107,975	1,08	34,696,446	1,097	,652,112	1,09	98,127,106	1,0	96,707,183	1,087,08	7,116			1,	,084,696,446	1,0	087,087,116	
Return on common equity		18.5%		12.5%	17.8%		16.9%		19.2%		18.4%		12.3%		17.4%				16.5%		16.8%	

<sup>(1)</sup> Represents consolidated income from continuing operations before losses from unconsolidated investees, taxes and dividends on preferred securities subject to mandatory redemption.

Refer to Legal Notice page 22.

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Notes: Certain reclassifications have been made to prior period amounts to conform to the current presentation.



## MORGAN STANLEY Quarterly Consolidated Income Statement Information (unaudited, dollars in millions)

				QUARTE	R ENDED				Percentage (	Change From:	Twelve Mo	nths Ended	Percentage
	Feb 28, 2003	May 31, 2003	Aug 31, 2003	Nov 30, 2003	Feb 29, 2004	May 31, 2004	Aug 31, 2004	Nov 30, 2004	4Q04 vs. 4Q03	4Q04 vs. 3Q04	Nov 30, 2003	Nov 30, 2004	Change
Investment banking	\$ 589	\$ 536	\$ 608	\$ 707	\$ 829	\$ 983	\$ 783	\$ 746	6%	(5%)	\$ 2,440	\$ 3,341	37%
Principal transactions:													
Trading	1,712	1,670	1,818	992	1,832	2,064	695	934	(6%)	34%	6,192	5,525	(11%)
Investments	(22)	59	38	11	29	191	125	167	*	34%	86	512	*
Commissions	653	689	754	791	868	846	733	817	3%	11%	2,887	3,264	13%
Fees:													
Asset management, distribution and admin.	900	885	963	983	1,093	1,132	1,111	1,076	9%	(3%)	3,731	4,412	18%
Merchant and cardmember	364	338	340	337	337	306	349	326	(3%)	(7%)	1,379	1,318	(4%)
Servicing	567	503	462	483	572	485	459	477	(1%)	4%	2,015	1,993	(1%)
Interest and dividends	3,789	3,449	3,821	4,685	3,782	3,663	5,410	5,735	22%	6%	15,744	18,590	18%
Other	101	128	122	155	133	130	189	142	(8%)	(25%)	506	594	17%
Total revenues	8,653	8,257	8,926	9,144	9,475	9,800	9,854	10,420	14%	6%	34,980	39,549	13%
Interest expense	2,842	2,902	3,367	3,745	2,972	2,950	4,189	4,748	27%	13%	12,856	14,859	16%
Provision for consumer loan losses	336	309	310	312	262	200	240	223	(29%)	(7%)	1,267	925	(27%)
Net revenues	5,475	5,046	5,249	5,087	6,241	6,650	5,425	5,449	7%		20,857	23,765	14%
			-					-					
Compensation and benefits	2,364	2,112	2,287	1,782	2,712	2,923	2,347	1,898	7%	(19%)	8,545	9,880	16%
Occupancy and equipment	196	195	191	212	200	206	228	215	1%	(6%)	794	849	7%
Brokerage, clearing and exchange fees	191	202	212	233	224	237	231	240	3%	4%	838	932	11%
Information processing and communications	315	315	315	343	320	318	326	346	1%	6%	1,288	1,310	2%
Marketing and business development	263	251	197	256	254	263	279	333	30%	19%	967	1,129	17%
Professional services	225	259	283	368	318	356	400	475	29%	19%	1,135	1,549	36%
Other	290	617	236	342	300	544	332	255	(25%)	(23%)	1,485	1,431	(4%)
Total non-interest expenses	3,844	3,951	3,721	3,536	4,328	4,847	4,143	3,762	6%	(9%)	15,052	17,080	13%
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Income from continuing operations before losses													
from unconsolidated investees, income taxes													
and dividends on preferred securities subject													
to mandatory redemption	1,631	1,095	1,528	1,551	1,913	1,803	1,282	1,687	9%	32%	5,805	6,685	15%
Losses from unconsolidated investees	34	36	105	104	93	81	77	77	(26%)		279	328	18%
Provision for income taxes	533	300	342	387	551	498	343	411	6%	20%	1,562	1,803	15%
Div. on pref. sec. subject to mandatory redemption (1)	22	40	47	45	45	0	0	0	*		154	45	(71%)
Income from continuing operations	1,042	719	1,034	1,015	1,224	1,224	862	1,199	18%	39%	3,810	4,509	18%
Discontinued operations		·	·	· <del></del>		·		·					
Loss/(gain) from discontinued operations (including	נ												
loss on disposal of \$42 million in 2004)	20	18	(2)	2	(3)	1	42	(2)	*	(105%)	38	38	
Income tax (benefit)/provision	(8)	(7)	1	(1)	1	0	(17)	1	*	106%	(15)	(15)	
Loss/(gain) on discontinued operations	12	11	(1)	1	(2)	1	25	(1)	*	(104%)	23	23	
Net income	\$ 1,030	\$ 708	\$ 1,035	\$ 1,014	\$ 1,226	\$ 1,223	\$ 837	\$ 1,200	18%	43%	\$ 3,787	\$ 4,486	18%
	,500	- 100	, .,					, .,_00	.270	.370		., .,	
Compensation and benefits as a % of net revenues	43%	42%	44%	35%	44%	44%	43%	35%			41%	42%	

<sup>(1)</sup> At February 29, 2004, preferred securities subject to mandatory redemption were reclassified to junior subordinated debt issued to capital trusts (a component of long-term debt) pursuant to the adoption of FASB Interpretation No. 46, "Consolidation of Variable Interest Entities". Dividends on junior subordinated debt issued to capital trusts are included in interest expense from February 29, 2004 forward.

Notes: Certain reclassifications have been made to prior period amounts to conform to the current presentation. Refer to Legal Notice page 22.



# MORGAN STANLEY Quarterly Financial Information and Statistical Data (unaudited)

								QUARTI	ER E	NDED							Percentage C	Change From:
	Fel	28, 2003	Ма	y 31, 2003	Au	g 31, 2003	No	v 30, 2003	Feb	29, 2004	Ma	y 31, 2004	Au	g 31, 2004	No	v 30, 2004	4Q04 vs. 4Q03	4Q04 vs. 3Q04
Morgan Stanley																		
Total assets (millions)	\$	559,436	\$	586,881	\$	580,632	\$	602,843	\$	656,898	\$	729,501	\$	745,033	\$	775,410	29%	4%
Adjusted assets (millions) (1)	\$	361,685	\$	383,501	\$	363,985	\$	388,586	\$	428,470	\$	448,135	\$	465,105	\$	438,167	13%	(6%)
Period end common shares outstanding (millions)		1,089.7		1,086.7		1,088.1		1,084.7		1,097.7		1,098.1		1,096.7		1,087.1		(1%)
Book value per common share	\$	20.73	\$	21.04	\$	21.79	\$	22.93	\$	23.75	\$	24.59	\$	25.00	\$	25.95	13%	4%
Shareholders' equity (millions) (2)	\$	24,600	\$	25,575	\$	26,517	\$	27,677	\$	28,961	\$	29,899	\$	30,317	\$	31,103	12%	3%
Total capital (millions) (3)	\$	72,557	\$	78,899	\$	78,241	\$	82,769	\$	96,359	\$	100,127	\$	101,237	\$	110,793	34%	9%
Worldwide employees		54,493		53,507		52,205		51,196		50,979		51,580		52,812		53,284	4%	1%
Average Daily 99%/One-Day Value-at-Risk ("VaF	R") <sup>(4)</sup>																	
Primary Market Risk Categry (\$ millions, pre-tax)	)																	
Interest rate and credit spread	\$	42	\$	41	\$	42	\$	45	\$	42	\$	50	\$	52	\$	51		
Equity price		24		23		25		29		30		32		36		37		
Foreign exchange rate		12		11		7		13		11		12		12		10		
Commodity price		29		27		27		26		27		34		40		30		
Aggregate trading VaR	\$	52	\$	54	\$	54	\$	61	\$	62	\$	72	\$	79	\$	80		

<sup>(1)</sup> Adjusted assets exclude certain self-funded assets considered to have minimal market, credit and/or liquidity risk that are generally attributable to matched book and securities lending businesses as measured by aggregate resale agreements and securities borrowed less non-derivative short positions. See page 21 for further information.

<sup>(2)</sup> At August 31, 2004 and November 30, 2004, shareholders' equity includes \$2,897 million of junior subordinated debt issued to capital trusts that in prior periods was classified as preferred securities subject to mandatory redemption. This amount was reclassified to long-term debt at February 29, 2004 pursuant to the adoption of FIN 46. See Note 12 to the Consolidated Financial Statements in the Company's Form 10-K/A for fiscal 2003. At the prior quarter ends, shareholders' equity included preferred securities subject to mandatory redemption. The junior subordinated debt issued to capital trusts and the preferred securities subject to mandatory redemption at quarter ends prior to February 29, 2004 are collectively referred to hereinafter as junior subordinated debt issued to capital trusts.

<sup>(3)</sup> Includes common equity, junior subordinated debt issued to capital trusts, capital units and the non-current portion of long-term debt.

<sup>(4) 99%/</sup>One-Day VaR represents the loss amount that one would not expect to exceed, on average, more than one time every one hundred trading days in the Company's trading positions if the portfolio were held constant for a one day period. The Company's VaR incorporates substantially all financial instruments generating market risk that are managed by the Company's trading businesses. For a further discussion of the calculation of VaR and the limitations of the Company's VaR methodology, see Part II, Item 7A "Quantitative and Qualitative Disclosures about Market Risk" in the Company's Form 10-K/A for fiscal 2003.



## MORGAN STANLEY Quarterly Institutional Securities Income Statement Information (unaudited, dollars in millions)

				QUART	ER ENDED				Percentage C	hange From:	Twelve Mo	nths Ended	Percentage
	Feb 28, 2003	May 31, 2003	Aug 31, 2003	Nov 30, 2003	Feb 29, 2004	May 31, 2004	Aug 31, 2004	Nov 30, 2004	4Q04 vs. 4Q03	4Q04 vs. 3Q04	Nov 30, 2003	Nov 30, 2004	Change
Investment banking	\$ 501	\$ 461	\$ 518	\$ 616	\$ 739	\$ 891	\$ 711	\$ 667	8%	(6%)	\$ 2,096	\$ 3,008	44%
Principal transactions:  Trading	1,558 (10)	1,503 44	1,644 31	836 (2)	1,691 16	1,923 136	565 38	828 79	(1%)	47% 108%	5,541 63	5,007 269	(10%)
Investments Commissions	415	423	441	469	505	527	462	504	7%	9%	1,748	1,998	14%
Asset management, distribution and admin. fees Interest and dividends	23 3,194	22 2,831	24 3,231	23 4,125	34 3,225	32 3,151	36 4,831	42 5,160	83% 25%	17% 7%	92 13,381	144 16,367	57% 22%
Other  Total revenues	5,742	75 5,359	58 5,947	6,156	75 6,285	6,717	6,780	7,403	38% 20%	(10%) 9%	283	392 27,185	39% 17%
Interest expense  Net revenues	2,606 3,136	2,679	3,155 2,792	3,553 2,603	2,781 3,504	2,770 3,947	2,776	4,567 2,836	29% 9%	14% 2%	11,993	14,122	18% 17%
Total non-interest expenses	2,024	2,136	1,867	1,539	2,321	2,812	2,094	1,739	13%	(17%)	7,566	8,966	19%
Income from continuing operations before losses from unconsolidated investees, income taxes and dividends on preferred securities subject													
to mandatory redemption	1,112	544	925	1,064	1,183	1,135	682	1,097	3%	61%	3,645	4,097	12%
Losses from unconsolidated investees	34	36	105	104	93	81	77	77	(26%)		279	328	18%
Div. on pref. sec. subject to mandatory redemption (1)	22	40	47	45	45	0	0	0	*		154	45	(71%)
Income before taxes and discontinued operations	\$ 1,056	\$ 468	\$ 773	\$ 915	\$ 1,045	\$ 1,054	\$ 605	\$ 1,020	11%	69%	\$ 3,212	\$ 3,724	16%
Pre-tax profit margin (2)	35%	19%	31%	39%	33%	29%	25%	39%			31%	31%	

<sup>(1)</sup> At February 29, 2004, preferred securities subject to mandatory redemption were reclassified to junior subordinated debt issued to capital trusts (a component of long-term debt) pursuant to the adoption of FIN 46. Dividends on junior subordinated debt issued to capital trusts are included in interest expense from February 29, 2004 forward.

<sup>(2)</sup> Income before taxes and discontinued operations, excluding losses from unconsolidated investees, as a % of net revenues.

Notes: Certain reclassifications have been made to prior period amounts to conform to the current presentation. Refer to Legal Notice page 22.



#### Quarterly Financial Information and Statistical Data Institutional Securities (unaudited)

								QUARTE	R EN	DED							Percentage C	Change From:	Tw	elve Mor	nths E	nded	Percentage
	Feb 2	28, 2003	May 3	31, 2003	Aug 3	31, 2003	Nov 3	30, 2003	Feb	29, 2004	May	31, 2004	Aug	31, 2004	Nov	30, 2004	4Q04 vs. 4Q03	4Q04 vs. 3Q04	Nov 3	0, 2003	Nov	30, 2004	Change
Advisory revenue (millions)	\$	166	\$	141	\$	130	\$	225	\$	232	\$	324	\$	310	\$	290	29%	(6%)	\$	662	\$	1,156	75%
Underwriting revenue (millions)																							
Equity		127		152		183		178		314		314		200		165	(7%)	(18%)		640		993	55%
Fixed income		208		168		205		213		193		253		201		212		5%		794		859	8%
Total underwriting revenue	\$	335	\$	320	\$	388	\$	391	\$	507	\$	567	\$	401	\$	377	(4%)	(6%)	\$	1,434	\$	1,852	29%
Sales and trading net revenue (millions) (1)																							
Equity		977		865		830		919		1,105		1,113		883		966	5%	9%		3,591		4,067	13%
Fixed income		1,635		1,282		1,462		977		1,651		1,828		1,186		890	(9%)	(25%)		5,356		5,555	4%
Total sales and trading net revenue	\$	2,612	\$	2,147	\$	2,292	\$	1,896	\$	2,756	\$	2,941	\$	2,069	\$	1,856	(2%)	(10%)	\$	8,947	\$	9,622	8%
								Fisca												Calend			
	Fob 1	28, 2003	May	31, 2003	Aug 1	31, 2003		Quarter E 30, 2003		29, 2004	May	31, 2004	Λιια	31, 2004	Nov	30, 2004				en Monti 0, 2003		30, 2004	
	T CD 2	20, 2003	Iviay .	31, 2003	Aug	31, 2003	1404	30, 2003	160	25, 2004	IVIAY	31, 2004	Aug	31, 2004	1404	30, 2004			1407 3	0, 2003	1404	30, 2004	
Mergers and acquisitions announced transactions																							
Morgan Stanley global market volume (billions)	\$	51.6	\$	24.5	\$	62.4	\$	120.2	\$	118.0	\$	67.2	\$	80.2	\$	60.4			\$	233.2	\$	315.8	
Market share		21.4%		7.8%		21.7%		31.1%		28.5%		19.3%		20.3%		14.7%				20.8%		21.2%	
Rank		3		10		3		2		3		4		4		8				2		5	
Mergers and acquisitions completed transactions																							
Morgan Stanley global market volume (billions)	\$	44.2	\$	65.6	\$	36.1	\$	33.2	\$	58.6	\$	132.5	\$	138.3	\$	53.6			\$	164.9	\$	340.0	
Market share		17.4%		21.1%		13.8%		14.3%		22.4%		36.3%		31.2%		15.7%				17.6%		26.8%	
Rank		5		4		7		6		4		2		2		7				4		2	
Worldwide equity and related issues																							
Morgan Stanley global market volume (billions)	\$	7.3	\$	10.1	\$	8.4	\$	12.8	\$	16.5	\$	16.4	\$	9.4	\$	11.4			\$	35.2	\$	49.3	
Market share	•	15.1%	•	13.9%	•	7.3%	•	11.1%	•	11.8%	•	12.8%	•	9.2%	•	8.3%			•	10.5%	•	10.9%	
Rank		2		1		6		2		1		2		2		3				3		1	
Worldwide fixed income	\$	86.0	\$	00 /	\$	88.6	\$	96.8	\$	89.9	\$	102.5	\$	89.5	\$	90.8			\$	339.1	\$	344.8	
Morgan Stanley global market volume (billions)	Ф	86.0 7.2%	Ф	88.4 6.8%	Ф	88.6 7.9%	Ф	96.8 7.4%	Ф	89.9 7.1%	Ф	7.5%	Ф	89.5 7.6%	Ф	90.8 6.8%			Ф	7.3%	Ф	344.8 7.1%	
Market share		7.2%		6.8% 5		7.9%		7.4%		7.1%		7.5% 2		7.6%		6.8%				7.3%		7.1%	
Rank		3		5		3		3		5		2		2		3				3		2	

<sup>(1)</sup> Includes principal trading, commissions and net interest revenue.

Refer to Legal Notice page 22.

<sup>(2)</sup> Source: Thomson Financial, data as of December 9, 2004.

Notes: Certain reclassifications have been made to prior period amounts to conform to the current presentation.



## MORGAN STANLEY Quarterly Individual Investor Group Income Statement Information (unaudited, dollars in millions)

				QUARTI	ER ENDED				Percentage C	hange From:	Twelve Mo	nths Ended	Percentage
	Feb 28, 2003	May 31, 2003	Aug 31, 2003	Nov 30, 2003	Feb 29, 2004	May 31, 2004	Aug 31, 2004	Nov 30, 2004	4Q04 vs. 4Q03	4Q04 vs. 3Q04	Nov 30, 2003	Nov 30, 2004	Change
Investment banking	\$ 80	\$ 66	\$ 79	\$ 80	\$ 77	\$ 82	\$ 64	\$ 67	(16%)	5%	\$ 305	\$ 290	(5%)
Principal transactions:													
Trading	154	167	174	156	141	141	130	106	(32%)	(18%)	651	518	(20%)
Investments	6	1	(3)	0	4	(4)	(3)	(2)	*	33%	4	(5)	*
Commissions	261	290	336	344	385	336	281	325	(6%)	16%	1,231	1,327	8%
Asset management, distribution and admin fees	389	374	409	441	492	530	536	480	9%	(10%)	1,613	2,038	26%
Interest and dividends	89	92	93	96	93	95	103	118	23%	15%	370	409	11%
Other	44	51	51	71	52	64	57	21	(70%)	(63%)	217	194	(11%)
Total revenues	1,023	1,041	1,139	1,188	1,244	1,244	1,168	1,115	(6%)	(5%)	4,391	4,771	9%
Interest expense	38	39	37	35	33	35	44	44	26%		149	156	5%
Net revenues	985	1,002	1,102	1,153	1,211	1,209	1,124	1,071	(7%)	(5%)	4,242	4,615	9%
	-				-	-							
Total non-interest expenses	902	917	959	1,000	1,045	1,077	1,102	1,020	2%	(7%)	3,778	4,244	12%
Income before taxes	\$ 83	\$ 85	\$ 143	\$ 153	\$ 166	\$ 132	\$ 22	\$ 51	(67%)	132%	\$ 464	\$ 371	(20%)
Pre-tax profit margin (1)	8%	9%	13%	13%	14%	11%	2%	5%			11%	8%	

<sup>(1)</sup> Income before taxes as a % of net revenues.

Notes: Certain reclassifications have been made to prior period amounts to conform to the current presentation.

Refer to Legal Notice page 22.



#### Quarterly Financial Information and Statistical Data Individual Investor Group (unaudited)

								QUARTE	R EN	DED							Percentage C	hange From:
	Feb 2	28, 2003	May	31, 2003	Aug	31, 2003	Nov	7 30, 2003	Feb	29, 2004	May	31, 2004	Aug	31, 2004	Nov	30, 2004	4Q04 vs. 4Q03	4Q04 vs. 3Q04
Global financial advisors		12,056		11,644		11,326		11,086		10,832		10,722		10,785		10,962	(1%)	2%
Total client assets (billions)	\$	498	\$	532	\$	544	\$	565	\$	595	\$	579	\$	576	\$	602	7%	5%
Fee-based client account assets (billions) (1)	\$	105	\$	113	\$	122	\$	130	\$	143	\$	145	\$	146	\$	157	21%	8%
Fee-based assets as a % of client assets		21%		21%		22%		23%		24%		25%		25%		26%		
Domestic retail locations		558		547		544		532		526		526		525		525	(1%)	

<sup>(1)</sup> Represents the amount of assets in client accounts where the basis of payment for services is a fee calculated on those assets.

Notes: Certain reclassifications have been made to prior period amounts to conform to the current presentation.

Refer to Legal Notice page 22.



# MORGAN STANLEY Quarterly Investment Management Income Statement Information (unaudited, dollars in millions)

				QUARTI	ER ENDED				Percentage C	hange From:	Twelve Mo	nths Ended	Percentage
	Feb 28, 2003	May 31, 2003	Aug 31, 2003	Nov 30, 2003	Feb 29, 2004	May 31, 2004	Aug 31, 2004	Nov 30, 2004	4Q04 vs. 4Q03	4Q04 vs. 3Q04	Nov 30, 2003	Nov 30, 2004	Change
Investment banking	\$ 8	\$ 9	\$ 11	\$ 11	\$ 13	\$ 10	\$ 8	\$ 12	9%	50%	\$ 39	\$ 43	10%
Principal transactions:													
Investments	(18)	14	10	13	9	59	90	90	*		19	248	*
Commissions	3	3	6	6	7	8	7	5	(17%)	(29%)	18	27	50%
Asset management, distribution and admin fees	524	528	568	557	604	607	579	600	8%	4%	2,177	2,390	10%
Interest and dividends	2	0	(2)	0	2	1	3	2	*	(33%)	0	8	*
Other	7	8	5	9	9	6	7	6	(33%)	(14%)	29	28	(3%)
Total revenues	526	562	598	596	644	691	694	715	20%	3%	2,282	2,744	20%
Interest expense	1	4	0	1	2	1	2	1		(50%)	6	6	
Net revenues	525	558	598	595	642	690	692	714	20%	3%	2,276	2,738	20%
Total non-interest expenses	415	425	456	498	472	481	475	483	(3%)	2%	1,794	1,911	7%
Income before taxes	\$ 110	\$ 133	\$ 142	\$ 97	\$ 170	\$ 209	\$ 217	\$ 231	138%	6%	\$ 482	\$ 827	72%
Pre-tax profit margin (1)	21%	24%	24%	16%	27%	30%	31%	32%			21%	30%	

<sup>(1)</sup> Income before taxes as a % of net revenues.



# MORGAN STANLEY Quarterly Financial Information Investment Management (unaudited)

								QUARTE	ER END	ED							Percentage C	hange From:	Twelve	Mon	ths Ended	Percentage
	Feb 28, 20	003	May 3	1, 2003	Aug 31	1, 2003	Nov 30	0, 2003	Feb 2	29, 2004	May 3	31, 2004	Aug	31, 2004	Nov 3	30, 2004	4Q04 vs. 4Q03	4Q04 vs. 3Q04	Nov 30, 20	03	Nov 30, 2004	Change
Assets under management or supervision (\$ bill	lions)																					
Net flows																						
Retail	\$ (	(1.4)	\$	0.3	\$	1.1	\$	1.1	\$	0.5	\$	(0.6)	\$	(0.3)	\$	0.4	(64%)	*	\$	1.1	\$ -	*
Institutional	(	(2.5)		(4.2)		(1.8)		(1.5)		1.4		5.7		(0.2)		1.2	*	*	(10	0.0)	8.1	*
Net flows excluding money markets	(	(3.9)		(3.9)		(0.7)		(0.4)		1.9		5.1		(0.5)		1.6	*	*	(1	3.9)	8.1	*
Money markets	(	(0.9)		(2.6)		0.2		(2.5)		1.4		4.2		9.2		5.8	*	(37%)	(:	5.8)	20.6	*
Assets under management or supervision by distrib	ution channel	ı																				
Retail	\$	177	\$	185	\$	190	\$	193	\$	200	\$	195	\$	194	\$	202	5%	4%				
Institutional		146		151		155		164		180		189		200		222	35%	11%				
Total	\$ 3	323	\$	336	\$	345	\$	357	\$	380	\$	384	\$	394	\$	424	19%	8%				
Assets under management or supervision by asset	class																					
Equity	\$	126	\$	142	\$	153	\$	167	\$	186	\$	182	\$	179	\$	200	20%	12%				
Fixed income	•	118		116		111		111		111		114		116		114	3%	(2%)				
Money market		64		62		63		60		62		66		76		83	38%	9%				
Other (1)		15		16		18		19		21		22		23		27	42%	17%				
Total	\$ 3	323	\$	336	\$	345	\$	357	\$	380	\$	384	\$	394	\$	424	19%	8%				

<sup>(1)</sup> Includes Alternative Investments.

Notes: Certain reclassifications have been made to prior period amounts to conform to the current presentation.

Refer to Legal Notice page 22.



# MORGAN STANLEY Consolidated Assets Under Management or Supervision (unaudited, dollars in billions)

								QUARTI	ER END	ED							Percentage C	hange From:
	Feb 28	3, 2003	May 3	1, 2003	Aug 3	1, 2003	Nov 3	0, 2003	Feb 2	29, 2004	May 3	31, 2004	Aug 3	31, 2004	Nov 3	30, 2004	4Q04 vs. 4Q03	4Q04 vs. 3Q04
Consolidated assets under management or supervis	ion by di	stribution	channel															
Retail	\$	246	\$	259	\$	268	\$	277	\$	294	\$	290	\$	290	\$	305	10%	5%
Institutional		158		162		165		185		201		210		220		242	31%	10%
Total <sup>(1)</sup>	\$	404	\$	421	\$	433	\$	462	\$	495	\$	500	\$	510	\$	547	18%	7%
Consolidated assets under management or supervis	sion by as	sset class																
Equity	\$	155	\$	174	\$	189	\$	207	\$	231	\$	226	\$	224	\$	251	21%	12%
Fixed income		129		127		123		123		124		128		130		130	6%	
Money market		67		65		66		64		65		70		80		87	36%	9%
Other (2)		53		55		55		68		75		76		76		79	16%	4%
Total (1)	\$	404	\$	421	\$	433	\$	462	\$	495	\$	500	\$	510	\$	547	18%	7%

<sup>(1)</sup> Revenues and expenses associated with customer assets of \$110 billion, \$91 billion and \$103 billion for fiscal 4Q04, fiscal 4Q03 and fiscal 3Q04, respectively, are included in the Company's Individual Investor Group segment, and \$13 billion, \$14 billion and \$13 billion for fiscal 4Q04, fiscal 4Q03 and fiscal 3Q04, respectively, are included in the Company's Institutional Securities segment.

<sup>(2)</sup> Includes Alternative Investments.



## MORGAN STANLEY Quarterly Credit Services Income Statement Information (unaudited, dollars in millions)

							2003 Nov 30,  340 \$ 462 18 820 515 191 324 310 14		R END	DED							Percentage C	hange From:	Tw	elve Mor	nths E	nded	Percentage
	Feb	28, 2003	May 31	1, 2003	Aug 3	1, 2003	Nov 30	, 2003	Feb 2	29, 2004	May 31	1, 2004	Aug	31, 2004	Nov 30	), 2004	4Q04 vs. 4Q03	4Q04 vs. 3Q04	Nov 3	0, 2003	Nov	30, 2004	Change
Fees:																							
Merchant and cardmember	\$	364	\$	338	\$	340	\$	337	\$	337	\$	306	\$	349	\$	326	(3%)	(7%)	\$	1,379	\$	1,318	(4%)
Servicing		567		503		462		483		572		485		459		477	(1%)	4%		2,015		1,993	(1%)
Other		(4)		6		18		(5)		5		16		(5)		1	120%	120%		15		17	13%
Total non-interest revenues		927		847		820		815		914		807		803		804	(1%)			3,409		3,328	(2%)
Interest revenue		546		543		515		487		480		435		496		482	(1%)	(3%)		2,091		1,893	(9%)
Interest expense		239		197		191		179		174		163		162		163	(9%)	1%		806		662	(18%)
Net interest income		307		346		324		308		306		272		334		319	4%	(4%)		1,285		1,231	(4%)
Provision for consumer loan losses		336		309		310		312		262		200		240		223	(29%)	(7%)		1,267		925	(27%)
Net credit income		(29)		37		14		(4)		44		72		94		96	*	2%		18		306	*
Net revenues		898		884		834		811		958		879		897		900	11%			3,427		3,634	6%
Total non-interest expenses		605		580		547		602		593		581		567		621	3%	10%		2,334	-	2,362	1%
Income before taxes	\$	293	\$	304	\$	287	\$	209	\$	365	\$	298	\$	330	\$	279	33%	(15%)	\$	1,093	\$	1,272	16%
Pre-tax profit margin (1)		33%		34%		34%		26%		38%		34%		37%		31%				32%		35%	

<sup>(1)</sup> Income before taxes as a % of net revenues.



#### Quarterly Credit Services Income Statement Information (unaudited, dollars in millions) (Managed Ioan basis)

		QUARTER ENDED												Percentage C	hange From:	Twelve Mo	nths E	nded	Percentage			
	Feb	28, 2003	May	31, 2003	Aug 31	, 2003	Nov 30	0, 2003	Feb 2	29, 2004	May 31	, 2004	Aug	31, 2004	Nov 3	0, 2004	4Q04 vs. 4Q03	4Q04 vs. 3Q04	Nov 30, 2003	Nov	30, 2004	Change
Fees:																						
Merchant and cardmember	\$	548	\$	523	\$	523	\$	512	\$	519	\$	467	\$	499	\$	485	(5%)	(3%)	\$ 2,106	\$	1,970	(6%)
Servicing		0		0		0		0		0		0		0		0			0		0	
Other		53		36		19		1		35		16		(10)		9	*	*	109		50	(54%)
Total non-interest revenues		601		559		542		513		554		483		489		494	(4%)	1%	2,215		2,020	(9%)
Interest revenue		1,580		1,592		1,576		1,517		1,524		1,450		1,422		1,407	(7%)	(1%)	6,265		5,803	(7%)
Interest expense		441		410		391		366		350		337		337		368	1%	9%	1,608		1,392	(13%)
Net interest income		1,139		1,182		1,185		1,151		1,174		1,113		1,085		1,039	(10%)	(4%)	4,657		4,411	(5%)
Provision for consumer loan losses		842		857		893		853		770		717		677		633	(26%)	(6%)	3,445		2,797	(19%)
Net credit income		297		325		292		298		404		396		408		406	36%		1,212		1,614	33%
Net revenues		898		884		834		811		958		879		897		900	11%		3,427		3,634	6%
Total non-interest expenses		605		580		547		602		593		581		567		621	3%	10%	2,334		2,362	1%
Income before taxes	\$	293	\$	304	\$	287	\$	209	\$	365	\$	298	\$	330	\$	279	33%	(15%)	\$ 1,093	\$	1,272	16%
Pre-tax profit margin (1)		33%		34%		34%		26%		38%		34%		37%		31%			32%		35%	

<sup>(1)</sup> Income before taxes as a % of net revenues.

### Morgan Stanley

# MORGAN STANLEY Quarterly Financial Information and Statistical Data Credit Services (unaudited, dollars in millions)

								QUARTI	R EN	IDED							Percentage C	hange From:		Twelve Mor	nths E	nded	Percentage
	Feb	28, 2003	May	y 31, 2003	Aug	31, 2003	Nov	30, 2003	Feb	29, 2004	May	y 31, 2004	Au	g 31, 2004	Nov	30, 2004	4Q04 vs. 4Q03	4Q04 vs. 3Q04	Nov	30, 2003	Nov	30, 2004	Change
Total owned credit card loans																							
Period end	\$	20,847	\$	18,465	\$	18,106	\$	18,930	\$	15,850	\$	17,506	\$	18,471	\$	19,724	4%	7%	\$	18,930	\$	19,724	4%
Average	\$	22,305	\$	19,120	\$	18,600	\$	18,143	\$	17,880	\$	16,202	\$	17,787	\$	18,579	2%	4%	\$	19,531	\$	17,608	(10%)
Total managed credit card loans (1)(2)																							
Period end	\$	51,811	\$	50,880	\$	49,965	\$	48,358	\$	47,336	\$	46,828	\$	47,126	\$	48,261		2%	\$	48,358	\$	48,261	
Average	\$	52,802	\$	51,174	\$	50,663	\$	48,835	\$	48,667	\$	46,929	\$	46,873	\$	47,090	(4%)		\$	50,864	\$	47,387	(7%)
Interest yield		11.78%		11.97%		11.94%		12.05%		12.20%		11.88%		11.69%		11.59%	(46 bp)	(10 bp)		11.93%		11.84%	(9 bp)
Interest spread		8.36%		8.78%		8.91%		9.05%		9.35%		9.06%		8.83%		8.43%	(62 bp)	(40 bp)		8.77%		8.92%	15 bp
Transaction volume (billions)	\$	26.1	\$	24.0	\$	24.8	\$	23.0	\$	24.2	\$	24.4	\$	25.4	\$	25.7	12%	1%	\$	97.9	\$	99.6	2%
Accounts (millions)		46.5		46.4		46.3		46.1		45.9		46.0		46.0		46.2				46.1		46.2	
Active accounts (millions)		22.3		21.8		21.3		20.8		20.3		19.9		19.6		19.7	(5%)	1%		20.8		19.7	(5%)
Average receivables per avg. active account (actual \$	) \$	2,333	\$	2,319	\$	2,348	\$	2,319	\$	2,360	\$	2,330	\$	2,381	\$	2,407	4%	1%	\$	2,329	\$	2,369	2%
Net gain on securitization	\$	35	\$	11	\$	(9)	\$	(7)	\$	19	\$	(12)	\$	(14)	\$	(1)	86%	93%	\$	30	\$	(8)	(127%)
Credit quality																							
Net charge-off rate		6.17%		6.50%		6.90%		6.87%		6.31%		6.48%		5.76%		5.45%	(142 bp)	(31 bp)		6.60%		6.00%	(60 bp)
Delinquency rate (over 30 days)		6.33%		6.21%		6.05%		5.97%		5.80%		4.88%		4.81%		4.55%	(142 bp)	(26 bp)		5.97%		4.55%	(142 bp)
Delinquency rate (over 90 days)		2.95%		3.01%		2.91%		2.82%		2.86%		2.40%		2.22%		2.18%	(64 bp)	(4 bp)		2.82%		2.18%	(64 bp)
Allowance for loan losses at period end	\$	937	\$	958	\$	969	\$	982	\$	985	\$	940	\$	939	\$	929	(5%)	(1%)	\$	982	\$	929	(5%)
International managed credit card loans (2)																							
Period end	\$	2,272	\$	2,332	\$	2,180	\$	2,216	\$	2,463	\$	2,409	\$	2,337	\$	2,571	16%	10%	\$	2,216	\$	2,571	16%
Average	\$	2,283	\$	2,261	\$	2,356	\$	2,192	\$	2,302	\$	2,411	\$	2,389	\$	2,372	8%	(1%)	\$	2,273	\$	2,369	4%
Accounts (millions)		1.0		1.0		1.1		1.1		1.2		1.2		1.2		1.3	18%	8%		1.1		1.3	18%
Mortgages																							
Mortgage originations	\$	1,319	\$	1,368	\$	1,618	\$	1,205	\$	959	\$	1,380	\$	1,231	\$	1,046	(13%)	(15%)	\$	5,510	\$	4,616	(16%)

<sup>(1)</sup> Includes domestic and international credit card businesses.

<sup>(2)</sup> Includes owned and securitized credit card loans.

Notes: Certain reclassifications have been made to prior period amounts to conform to the current presentation. Refer to Legal Notice page 22.



# MORGAN STANLEY Quarterly Intersegment Eliminations Income Statement Information (unaudited, dollars in millions)

	QUARTER ENDED												Percentage C	hange From:	Twe	elve Mon	iths En	ded	Percentage				
	Feb :	28, 2003	May 3	31, 2003	Aug 31,	2003	Nov 30,	2003	Feb 29,	2004	May 31,	2004	Aug 3	31, 2004	Nov 3	0, 2004	4Q04 vs. 4Q03	4Q04 vs. 3Q04	Nov 30	, 2003	Nov 3	0, 2004	Change
	¢	0	\$	0	e	0	\$	0	\$	0	\$	0	e	0	•	0			¢.	0	•	0	
Investment banking	\$	U	Ф	U	\$	U	Ф	0	Ф	0	Ф	0	\$	U	Ф	0			Ф	0	Ф	U	
Principal transactions:																							
Trading		0		0		0		0		0		0		0		0				0		0	
Investments		0		0		0		0		0		0		0		0				0		0	
Commissions		(26)		(27)		(29)		(28)		(29)		(25)		(17)		(17)	39%			(110)		(88)	20%
Asset management, distribution and admin. fees		(36)		(39)		(38)		(38)		(37)		(37)		(40)		(46)	(21%)	(15%)		(151)		(160)	(6%)
Interest and dividends		(42)		(17)		(16)		(23)		(18)		(19)		(23)		(27)	(17%)	(17%)		(98)		(87)	11%
Other		(7)		(12)		(10)		(9)		(8)		(13)		(7)		(9)		(29%)		(38)		(37)	3%
Total revenues		(111)		(95)		(93)		(98)		(92)		(94)		(87)		(99)	(1%)	(14%)		(397)		(372)	6%
Interest expense		(42)		(17)		(16)		(23)		(18)		(19)		(23)		(27)	(17%)	(17%)		(98)		(87)	11%
Net revenues		(69)		(78)		(77)		(75)		(74)		(75)		(64)		(72)	4%	(13%)		(299)		(285)	5%
Total non-interest expenses		(102)		(107)		(108)		(103)		(103)		(104)		(95)		(101)	2%	(6%)		(420)		(403)	4%
Income before taxes	\$	33	\$	29	\$	31	\$	28	\$	29	\$	29	\$	31	\$	29	4%	(6%)	\$	121	\$	118	(2%)

### Morgan Stanley

#### **MORGAN STANLEY**

The following (page 15) presents more detailed financial information regarding the results of operations for the combined institutional securities, individual investor group and investment management businesses. Morgan Stanley believes that a combined presentation is informative due to certain synergies among these businesses, as well as to facilitate comparisons of the Company's results with those of other companies in the financial services industry that have securities and asset management businesses. Morgan Stanley provides this type of presentation for its credit services activities (page 16) in order to provide helpful comparison to other credit card issuers.



## Quarterly Institutional Securities, Individual Investor Group and Investment Management (1) Combined Income Statement Information (unaudited, dollars in millions)

				QUARTI	ER ENDED				Percentage (	Change From:	Twelve Mo	nths Ended	Percentage
	Feb 28, 2003	May 31, 2003	Aug 31, 2003	Nov 30, 2003	Feb 29, 2004	May 31, 2004	Aug 31, 2004	Nov 30, 2004	4Q04 vs. 4Q03	4Q04 vs. 3Q04	Nov 30, 2003	Nov 30, 2004	Change
Investment banking	\$ 589	\$ 536	\$ 608	\$ 707	\$ 829	\$ 983	\$ 783	\$ 746	6%	(5%)	\$ 2.440	\$ 3,341	37%
Principal transactions:	•	*	•	•	, ,	•	,	*	-,-	(-,-,	¥ =,	• •,• · ·	
Trading	1.712	1.670	1.818	992	1.832	2.064	695	934	(6%)	34%	6,192	5.525	(11%)
Investments	(22)	59	38	11	29	191	125	167	*	34%	86	512	*
Commissions	653	689	754	791	868	846	733	817	3%	11%	2,887	3,264	13%
Asset management, distribution and administration fees	900	885	963	983	1,093	1,132	1,111	1,076	9%	(3%)	3,731	4,412	18%
Interest and dividends	3,282	2,916	3,316	4,210	3,314	3,241	4,929	5,270	25%	7%	13,725	16,755	22%
Other	105	128	107	162	130	117	196	143	(12%)	(27%)	502	586	17%
Total revenues	7,219	6,883	7,604	7,856	8,095	8,574	8,572	9,153	17%	7%	29,563	34,395	16%
Interest expense	2,642	2,715	3,186	3,578	2,810	2,800	4,042	4,602	29%	14%	12,122	14,255	18%
Net revenues	4,577	4,168	4,418	4,278	5,285	5,774	4,530	4,551	6%		17,441	20,140	15%
Compensation and benefits	2,154	1,913	2,087	1,572	2,514	2,725	2,155	1,711	9%	(21%)	7,726	9,105	18%
Occupancy and equipment	176	176	170	191	179	185	205	193	1%	(6%)	713	762	7%
Brokerage, clearing and exchange fees	191	202	212	233	224	237	231	240	3%	4%	838	932	11%
Information processing and communications	228	234	227	242	234	232	242	258	7%	7%	931	966	4%
Marketing and business development	109	123	107	148	111	137	143	161	9%	13%	487	552	13%
Professional services	174	196	218	290	253	291	334	401	38%	20%	878	1,279	46%
Other	207	533	156	260	222	462	268	179	(31%)	(33%)	1,156	1,131	(2%)
Total non-interest expenses	3,239	3,377	3,177	2,936	3,737	4,269	3,578	3,143	7%	(12%)	12,729	14,727	16%
Income from continuing operations before losses from unconsolidated investees, income taxes													
and dividends on preferred securities subject													
to mandatory redemption	1,338	791	1,241	1,342	1.548	1,505	952	1,408	5%	48%	4,712	5,413	15%
Losses from unconsolidated investees	34	36	105	104	93	81	77	77	(26%)		279	328	18%
Div. on pref. sec. subject to mandatory redemption (2)	22	40	47	45	45	0	0	0	*		154	45	(71%)
Income before taxes and discontinued operations	\$ 1,282	\$ 715	\$ 1,089	\$ 1,193	\$ 1,410	\$ 1,424	\$ 875	\$ 1,331	12%	52%	\$ 4,279	\$ 5,040	18%
	-												
Compensation and benefits as a % of net revenues	47%	46%	47%	37%	48%	47%	48%	38%			44%	45%	
Non-compensation expenses as a % of net revenues	24%	35%	25%	32%	23%	27%	31%	32%			29%	28%	
Pre-tax profit margin (3)	29%	18%	27%	30%	28%	26%	21%	31%			26%	27%	
Number of employees (4)	38,867	38,031	37,493	37,435	37,455	38,058	39,494	39,639	6%				

<sup>(1)</sup> Includes the elimination of intersegment activity.

<sup>(2)</sup> At February 29, 2004, preferred securities subject to mandatory redemption were reclassified to junior subordinated debt issued to capital trusts (a component of long-term debt) pursuant to the adoption of FIN 46. Dividends on junior subordinated debt issued to capital trusts are included in interest expense from February 29, 2004 forward.

<sup>(3)</sup> Income before taxes and discontinued operations, excluding losses from unconsolidated investees, as a % of net revenues.

<sup>(4)</sup> Includes Institutional Securities, Individual Investor Group, Investment Management and Infrastructure / Company areas.

Notes: Certain reclassifications have been made to prior period amounts to conform to the current presentation.

Refer to Legal Notice page 22.



# MORGAN STANLEY Quarterly Credit Services Income Statement Information (unaudited, dollars in millions) (Managed Loan Basis)

				QUARTI	ER ENDED			Percentage (	Change From:	Twelve Mo	nths Ended	Percentage	
	Feb 28, 2003	May 31, 2003	Aug 31, 2003	Nov 30, 2003	Feb 29, 2004	May 31, 2004	Aug 31, 2004	Nov 30, 2004	4Q04 vs. 4Q03	4Q04 vs. 3Q04	Nov 30, 2003	Nov 30, 2004	Change
Fees:													
Merchant and cardmember	\$ 548	\$ 523	\$ 523	\$ 512	\$ 519	\$ 467	\$ 499	\$ 485	(5%)	(3%)	\$ 2,106	\$ 1,970	(6%)
Servicina	0	0	0	0	0	0	0	0			0	0	
Other	53	36	19	1	35	16	(10)	9	*	*	109	50	(54%)
Total non-interest revenues	601	559	542	513	554	483	489	494	(4%)	1%	2,215	2,020	(9%)
Interest revenue	1,580	1,592	1,576	1,517	1,524	1,450	1,422	1,407	(7%)	(1%)	6,265	5,803	(7%)
Interest expense	441	410	391	366	350	337	337	368	1%	9%	1,608	1,392	(13%)
Net interest income	1,139	1,182	1,185	1,151	1,174	1,113	1,085	1,039	(10%)	(4%)	4,657	4,411	(5%)
Provision for consumer loan losses	842	857	893	853	770	717	677	633	(26%)	(6%)	3,445	2,797	(19%)
Net credit income	297	325	292	298	404	396	408	406	36%		1,212	1,614	33%
Net revenues	898	884	834	811	958	879	897	900	11%		3,427	3,634	6%
Compensation and benefits	210	199	200	210	198	198	192	187	(11%)	(3%)	819	775	(5%)
Occupancy and equipment	20	19	21	21	21	21	23	22	5%	(4%)	81	87	7%
Information processing and communications	87	81	88	101	86	86	84	88	(13%)	5%	357	344	(4%)
Marketing and business development	154	128	90	108	143	126	136	172	59%	26%	480	577	20%
Professional services	51	63	65	78	65	65	66	74	(5%)	12%	257	270	5%
Other	83	90	83	84	80	85	66	78	(7%)	18%	340	309	(9%)
Total non-interest expenses	605	580	547	602	593	581	567	621	3%	10%	2,334	2,362	1%
Income before taxes	\$ 293	\$ 304	\$ 287	\$ 209	\$ 365	\$ 298	\$ 330	\$ 279	33%	(15%)	\$ 1,093	\$ 1,272	16%
Compensation and benefits as a % of net revenues	23%	23%	24%	26%	21%	23%	21%	21%			24%	21%	
Non-compensation expenses as a % of net revenue	s 44%	43%	42%	48%	41%	44%	42%	48%			44%	44%	
Pre-tax profit margin (1)	33%	34%	34%	26%	38%	34%	37%	31%			32%	35%	
Number of employees	15,626	15,476	14,712	13,761	13,524	13,522	13,318	13,645	(1%)	2%			

<sup>(1)</sup> Income before taxes as a % of net revenues.

### Morgan Stanley

#### **MORGAN STANLEY**

The following (pages 17 - 20) present a reconciliation for certain information disclosed on pages 12, 13 and 16.

The data is presented on both a "managed" loan basis and as reported under generally accepted accounting principles ("owned" loan basis).

Managed loan data assume that the Company's securitized loan receivables have not been sold and presents the results of securitized loan receivables in the same manner as the Company's owned loans. The Company operates its Credit Services business and analyzes its financial performance on a managed basis. Accordingly, underwriting and servicing standards are comparable for both owned and securitized loans. The Company believes that managed loan information is useful to investors because it provides information regarding the quality of loan origination and credit performance of the entire managed portfolio and allows investors to understand the related credit risks inherent in owned loans and retained interests in securitizations. In addition, investors often request information on a managed basis, which provides a more meaningful comparison to industry competitors.



### Financial Information and Statistical Data <sup>(1)</sup> (unaudited, dollars in millions)

				Quarte	r Ended Nov 30	, 2004		
							Delinque	ncy Rate
				Interest	Interest	Net		
General Purpose Credit Card Loans:	Period End	A۱	/erage	Yield	Spread	Charge-	30 Days	90 Days
Owned	\$ 19,724	\$	18,579	9.69%	5.85%	5.01%	4.08%	1.97%
Securitized	28,537		28,511	12.82%	10.06%	5.74%	4.87%	2.34%
Managed	\$ 48,261	\$	47,090	11.59%	8.43%	5.45%	4.55%	2.18%
				Quarte	r Ended Aug 31	, 2004		
							Delinque	ncy Rate
				Interest	Interest	Net		
General Purpose Credit Card Loans:	Period End	A۱	verage	Yield	Spread	Charge-	30 Days	90 Days
Owned	\$ 18,471	\$	17,787	10.45%	6.54%	5.36%	4.35%	2.01%
Securitized	28,655		29,086	12.44%	10.15%	6.01%	5.10%	2.35%
Managed	\$ 47,126	\$	46,873	11.69%	8.83%	5.76%	4.81%	2.22%
				Quarte	r Ended May 31	, 2004		
							Delinque	ncy Rate
				Interest	Interest	Net		
General Purpose Credit Card Loans:	Period End	A۱	/erage	Yield	Spread	Charge-	30 Days	90 Days
Owned	\$ 17,506	\$	16,202	9.93%	5.67%	6.02%	4.37%	2.15%
Securitized	29,322		30,727	12.91%	10.77%	6.73%	5.18%	2.55%
Managed	\$ 46,828	\$	46,929	11.88%	9.06%	6.48%	4.88%	2.40%
				Quarte	r Ended Feb 29	, 2004		
							Delinque	ncy Rate
				Interest	Interest	Net		
General Purpose Credit Card Loans:	Period End		/erage	Yield	Spread	Charge-	30 Days	90 Days
Owned	\$ 15,850	\$	17,880	10.13%	6.08%	5.81%	5.17%	2.54%
Securitized	31,486		30,787	13.40%	11.20%	6.60%	6.11%	3.01%
Managed	\$ 47,336	\$	48,667	12.20%	9.35%	6.31%	5.80%	2.86%

<sup>(1)</sup> The tables provide a reconciliation of certain managed and owned basis statistical data (period-end and average loan balances, interest yield, interest spread, net charge-off rates, and 30- and 90-day delinquency rates) for the periods indicated.



## Quarterly Credit Services Reconciliation of General Purpose Credit Card Loan Data (unaudited, dollars in millions)

	Quarter Ended Nov 30, 2003  Delinquency Rate													
							_	Delinquer	ncy Rate					
		_		Interest	Interest	Net	3							
General Purpose Credit Card Loans:	Period End		verage	Yield	Spread		offs	30 Days	90 Days					
Owned	\$ 18,930	\$	18,143	10.07%	5.86%		6.56%	5.36%	2.53%					
Securitized	29,428		30,692	13.23%	10.88%		7.06%	6.36%	3.01%					
Managed	\$ 48,358	\$	48,835	12.05%	9.05%		6.87%	5.97%	2.82%					
				Quarte	r Ended Aug 31,	2003	1							
							. <u>-</u>	Delinquer	ncy Rate					
Constal Districts Credit Cord Loops	Daried End		Verees	Interest Yield	Interest	Net	Charge- offs	20 Dave	00 Davis					
General Purpose Credit Card Loans:	<b>Period End</b> \$ 18,106	\$	18,600	10.28%	<b>Spread</b> 6.05%		6.26%	<b>30 Days</b> 5.28%	90 Days 2.54%					
Owned		Ф	•											
Securitized	31,859		32,063	12.91%	10.52%		7.26%	6.48%	3.12%					
Managed	\$ 49,965	\$	50,663	11.94%	8.91%		6.90%	6.05%	2.91%					
				Quarte	r Ended May 31,	2003	3							
							-	Delinquer	ncy Rate					
General Purpose Credit Card Loans:	Period End	٨	verage	Interest Yield	Interest Spread	Net	Charge- offs	30 Days	90 Days					
Owned	\$ 18,465	<u> </u>	19,120	10.57%	6.28%		5.92%	5.27%	2.56%					
Securitized	32,415	Ψ	32,054	12.81%	10.23%		6.84%	6.74%	3.27%					
	\$ 50,880	•		11.97%	8.78%		6.50%	6.21%	3.21 %					
Managed	\$ 50,000	\$	51,174	11.97 %	0.7070		6.50%	0.2170	3.01%					
				Quarte	er Ended Feb 28,	2003	ı							
							<u>-</u>	Delinquer	ncy Rate					
General Purpose Credit Card Loans:	Period End	^	vorage	Interest Yield	Interest Spread	Net	Charge- offs	30 Days	90 Days					
•	\$ 20,847	<u> </u>	22,305	9.26%	4.73%		5.55%	5.60%	2.63%					
Owned		Φ												
Securitized	30,964		30,497	13.61%	10.96%		6.63%	6.82%	3.17%					
Managed	\$ 51,811	\$	52,802	11.78%	8.36%		6.17%	6.33%	2.95%					

<sup>(1)</sup> The tables provide a reconciliation of certain managed and owned basis statistical data (period-end and average loan balances, interest yield, interest spread, net charge-off rates, and 30- and 90-day delinquency rates) for the periods indicated.



## Year to Date Credit Services Reconciliation of General Purpose Credit Card Loan Data (1) (unaudited, dollars in millions)

					Twelve Mor	nths Ended No	ov 30, 2004		
								Delinque	ncy Rate
					Interest	Interest	Net		
General Purpose Credit Card Loans:	Pei	riod End	Α	verage	Yield	Spread	Charge-offs	30 Days	90 Days
Owned	\$	19,724	\$	17,608	10.05%	6.04%	5.53%	4.08%	1.97%
Securitized		28,537		29,779	12.90%	10.56%	6.28%	4.87%	2.34%
Managed	\$	48,261	\$	47,387	11.84%	8.92%	6.00%	4.55%	2.18%
					Twelve Moi	nths Ended No	ov 30, 2003		
								Delinque	ncy Rate
					Interest	Interest	Net		
General Purpose Credit Card Loans:	Pei	riod End	A	verage	Yield	Spread	Charge-offs	30 Days	90 Days
Owned	\$	18,930	\$	19,531	10.02%	5.69%	6.05%	5.36%	2.53%
Securitized		29,428		31,333	13.13%	10.64%	6.95%	6.36%	3.01%
Managed	\$	48,358	\$	50,864	11.93%	8.77%	6.60%	5.97%	2.82%

<sup>(1)</sup> The tables provide a reconciliation of certain managed and owned basis statistical data (period-end and average loan balances, interest yield, interest spread, net charge-off rates, and 30- and 90-day delinquency rates) for the periods indicated.

Notes: Certain reclassifications have been made to prior period amounts to conform to the current presentation. Refer to Legal Notice page 22.



### Reconciliation of Managed Income Statement Data (1) (unaudited, dollars in millions)

	QUARTER ENDED																Twelve Mo	nths E	Ended	
	Feb	28, 2003	May	31, 2003	Aug	31, 2003	Nov	30, 2003	Feb	29, 2004	May	31, 2004	Aug	31, 2004	Nov	30, 2004	Nov	30, 2003	Nov	30, 2004
Merchant and cardmember fees:																				
Owned	\$	364	\$	338	\$	340	\$	337	\$	337	\$	306	\$	349	\$	326	\$	1,379	\$	1,318
Securitization adjustment		184		185		183		175		182		161		150		159		727		652
Managed	\$	548	\$	523	\$	523	\$	512	\$	519	\$	467	\$	499	\$	485	\$	2,106	\$	1,970
Servicing fees:																				
Owned	\$	567	\$	503	\$	462	\$	483	\$	572	\$	485	\$	459	\$	477	\$	2,015	\$	1,993
Securitization adjustment		(567)		(503)		(462)		(483)		(572)		(485)		(459)		(477)		(2,015)		(1,993)
Managed	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	
Other:																				
Owned	\$	(4)	\$	6	\$	18	\$	(5)	\$	5	\$	16	\$	(5)	\$	1	\$	15	\$	17
Securitization adjustment		57		30		1		6		30		0		(5)		8		94		33
Managed	\$	53	\$	36	\$	19	\$	1	\$	35	\$	16	\$	(10)	\$	9	\$	109	\$	50
Interest revenue:																				
Owned	\$	546	\$	543	\$	515	\$	487	\$	480	\$	435	\$	496	\$	482	\$	2,091	\$	1,893
Securitization adjustment		1,034		1,049		1,061		1,030		1,044		1,015		926		925		4,174		3,910
Managed	\$	1,580	\$	1,592	\$	1,576	\$	1,517	\$	1,524	\$	1,450	\$	1,422	\$	1,407	\$	6,265	\$	5,803
Interest expense:																				
Owned	\$	239	\$	197	\$	191	\$	179	\$	174	\$	163	\$	162	\$	163	\$	806	\$	662
Securitization adjustment		202		213		200		187		176		174		175		205		802		730
Managed	\$	441	\$	410	\$	391	\$	366	\$	350	\$	337	\$	337	\$	368	\$	1,608	\$	1,392
Provision for consumer loan loss	es:																			
Owned	\$	336	\$	309	\$	310	\$	312	\$	262	\$	200	\$	240	\$	223	\$	1,267	\$	925
Securitization adjustment		506	•	548	•	583		541	•	508	•	517		437		410		2,178	•	1,872
Managed	\$	842	\$	857	\$	893	\$	853	\$	770	\$	717	\$	677	\$	633	\$	3,445	\$	2,797
-			_		_		_				=		_		_				_	

<sup>(1)</sup> The tables provide a reconciliation of certain managed and owned basis income statement data (merchant and cardmember fees, servicing fees, other revenue, interest revenue, interest expense and provision for consumer loan losses) for the periods indicated.

### Morgan Stanley

#### **MORGAN STANLEY**

The following (page 21) presents a reconciliation for adjusted assets.

Balance sheet leverage ratios are one indicator of capital adequacy when viewed in the context of a company's overall liquidity and capital policies. The Company views the adjusted leverage ratio as a more relevant measure of financial risk when comparing financial services firms and evaluating leverage trends. Adjusted assets exclude certain self-funded assets considered to have minimal market, credit and/or liquidity risk that are generally attributable to matched book and securities lending businesses as measured by aggregate resale agreements and securities borrowed less non-derivative short positions. In addition, the adjusted leverage ratio reflects the deduction from shareholders' equity of the amount of equity used to support goodwill and intangible assets, as the Company does not view this amount of equity as available to support its risk capital needs.



## MORGAN STANLEY Quarterly Reconciliation of Adjusted Assets (unaudited, dollars in millions, except ratios)

QUARTER ENDED Feb 28, 2003 May 31, 2003 Aug 31, 2003 Nov 30, 2003 Feb 29, 2004 May 31, 2004 Aug 31, 2004 Nov 30, 2004 Total assets 559,436 \$ 586,881 580,632 602.843 656.898 729,501 \$ 745,033 \$ 775,410 Less: Securities purchased under agreements to resell (59,687)(71,374)(74,271)(78, 205)(76,755)(96,042)(92,816)(123,041)Securities borrowed (140,566)(153,639)(162, 366)(153,813)(179,288)(202,412)(202,863)(208,349)Financial instruments sold, not yet purchased 100.721 123.211 112.054 111.448 129.711 130.440 132.618 123.595 Less: Derivative contracts sold, not yet purchased (42,604)(48, 436)(36,008)(36,242)(43,857)(41,615)(39,425)(55,820)417,300 436,643 420,041 446,031 486,709 519,872 542,547 511,795 Less: Segregated customer cash and securities balances (32,961)(25,670)(20,705)(26,829)(16,935)(29,918)(35,194)(26,534)Assets recorded under certain provisions of SFAS No.140 and FIN 46 (21, 194)(24,837)(28,920)(35,217)(39,756)(40,279)(40,057)(44,895)Goodwill and intangible assets (1,460)(1,476)(1,466)(1,523)(1,548)(1,540)(2,191)(2,199)Adjusted assets 361,685 383,501 363,985 388,586 428,470 448,135 465,105 438,167 \$ Shareholders' equity 22,590 22,865 23,707 24,867 26,064 27,002 \$ 27,420 28,206 2,810 2,810 2,897 2,897 2,897 2,897 Junior subordinated debt issued to capital trusts (1) 2,010 2,710 24.600 25.575 29.899 30.317 Subtotal 26.517 27.677 28.961 31.103 Less: Goodwill and intangible assets (1,460)(1,476)(1,466)(1,523)(1,548)(2,199)(1,540)(2,191)Tangible shareholders' equity 23,140 24,099 25,051 26,154 27,413 28,359 28,126 28,904 Leverage ratio (2) 24.2x 24.4x 23.2x 23.0x 24.0x 25.7x 26.5x 26.8x Adjusted leverage ratio (3) 15.2x 15.6x 15.9x 14.5x 14.9x 15.6x 15.8x 16.5x

<sup>(1)</sup> The Company views the junior subordinated debt issued to capital trusts as a component of its equity capital base given the inherent characteristics of the securities. These characteristics include the long dated nature (final maturity at issuance of thirty years extendable at the Company's option by a further nineteen years), the Company's ability to defer coupon interest for up to 20 consecutive quarters, and the subordinated nature of the obligations in the capital structure. The Company also receives rating agency equity credit for these securities.

<sup>(2)</sup> Leverage ratio equals total assets divided by tangible shareholders' equity.

<sup>(3)</sup> Adjusted leverage ratio equals adjusted total assets divided by tangible shareholders' equity.

### Morgan Stanley

### MORGAN STANLEY Legal Notice

This Financial Supplement contains financial, statistical and business-related information, as well as business and segment trends. The information should be read in conjunction with the Company's fourth quarter earnings press release issued December 21, 2004.